

# **National Award for Excellence in Energy Management - 2021**



**Kidderpore Unit, India Tobacco Division, ITC Ltd.**

**August 2021**

**Presented By: -**

R K Himanshu – Branch Engineer

N.M. Prasad – IC Electrical

Arun Chauhan – IC Utilities

# Presentation Overview

Overview of ITC and ITD Kidderpore Unit

Energy Performance

Energy Management –Energy Conservation Initiatives

Innovative Projects for energy Conservation

Renewable Energy Roadmap to maximise RE Portfolio

Waste Utilization and Green Supply Chain

Employee Engagement

Rewards & Recognitions



# ITC: An Exemplar In Triple Bottom Line Performance

## Environment

- **Water Positive** : 19 years in a row
- **Carbon Positive** : 16 consecutive years
- **Solid waste recycling positive** : 14 consecutive years
- Soil & Moisture Conservation to 11,30,000 acres
- Renewable Energy share– 41.2 %
- Social & farm forestry initiative has greened over 800,000 Acres



**SUSTAINABLE LIVELIHOODS**

FOR ALL OUR TOMORROWS

## Economic

- Market Capitalization Over \$ 36.79 billion
- Turnover: Over \$ 06.48 billion
- Powered by the vitality of world-class brands

## Social

- Creating around 6 million sustainable livelihoods
- Educating 7,75,000 children
- Benefitting 4 million farmers by e-choupal
- 147 million person-days of employment generated

# ITD Kidderpore

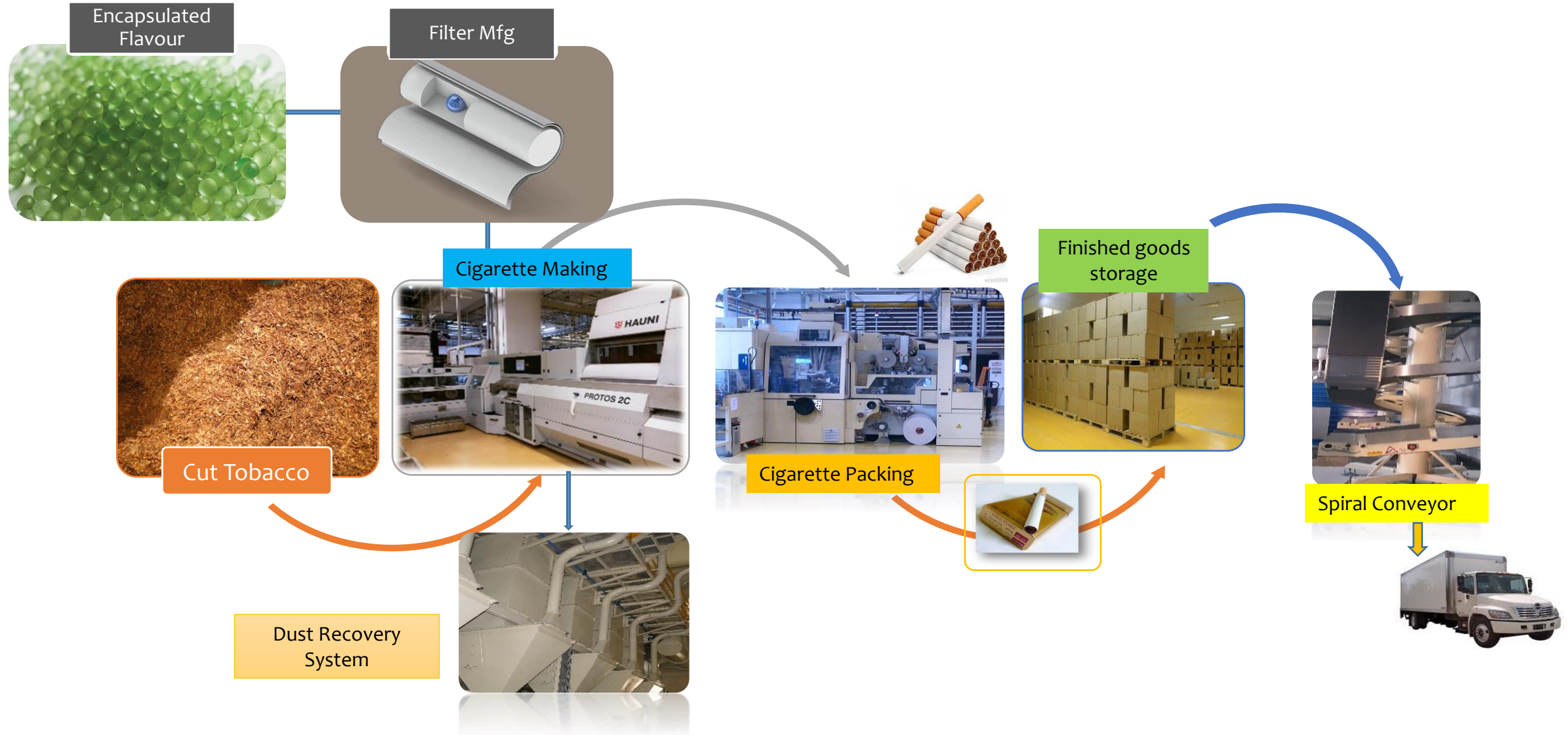
- Cigarette manufacturing operations by ITC commenced in 1933 in Kolkata Port Area
- Production Capacity – 12.2 Billion Cigarettes with flexibility in operations through world class Manufacturing facility
- Onsite Renewable Energy – 1.03MWh
- Green Landscaping Coverage - 31%
- Indian Green Building Platinum Rating, ISO 9001, ISO 14001, ISO 18001, SA 8000 certified



- Operations on a 3 shift 300 day basis
- Team Strength : 320
- Doctors : 2
- Contract workmen : 283

# Manufacturing Process Flow – Cigarette

State of the Art fully Automated Manufacturing Facility



# Kidderpore Factory Highlights – 20-21

Reduction in Specific energy Consumption by 5.1 %

Sustenance of Specific Water Consumption despite Covid impact

Onsite Solar Capacity Augmented by 96% to 1.03 MW

Renewable Energy share increased by 67% YOY

Wheeling of Green Energy through ISOA

Total investment of Rs 3.74 Crores for RE and Energy Conservation Initiatives

# Energy Management & Review Mechanism

Corporate

- Yearly Sustainability review and reporting
- Corporate EHS Audit
- Sustainability Audit by third party

Division

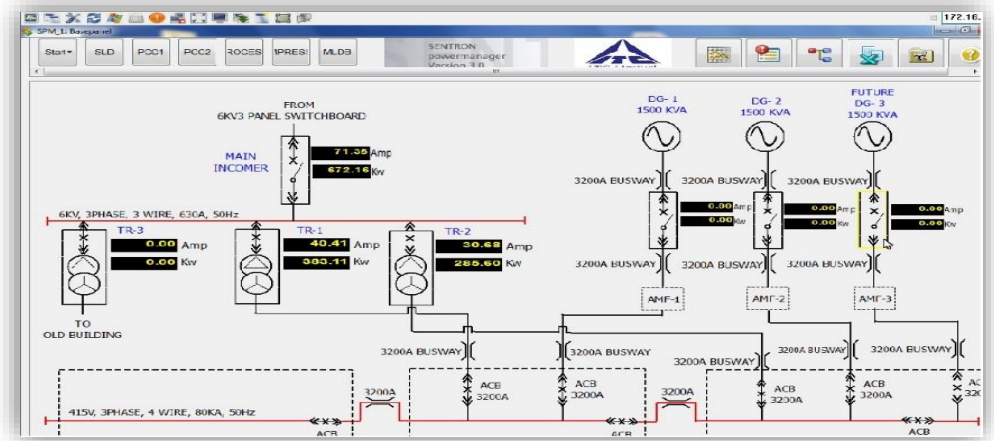
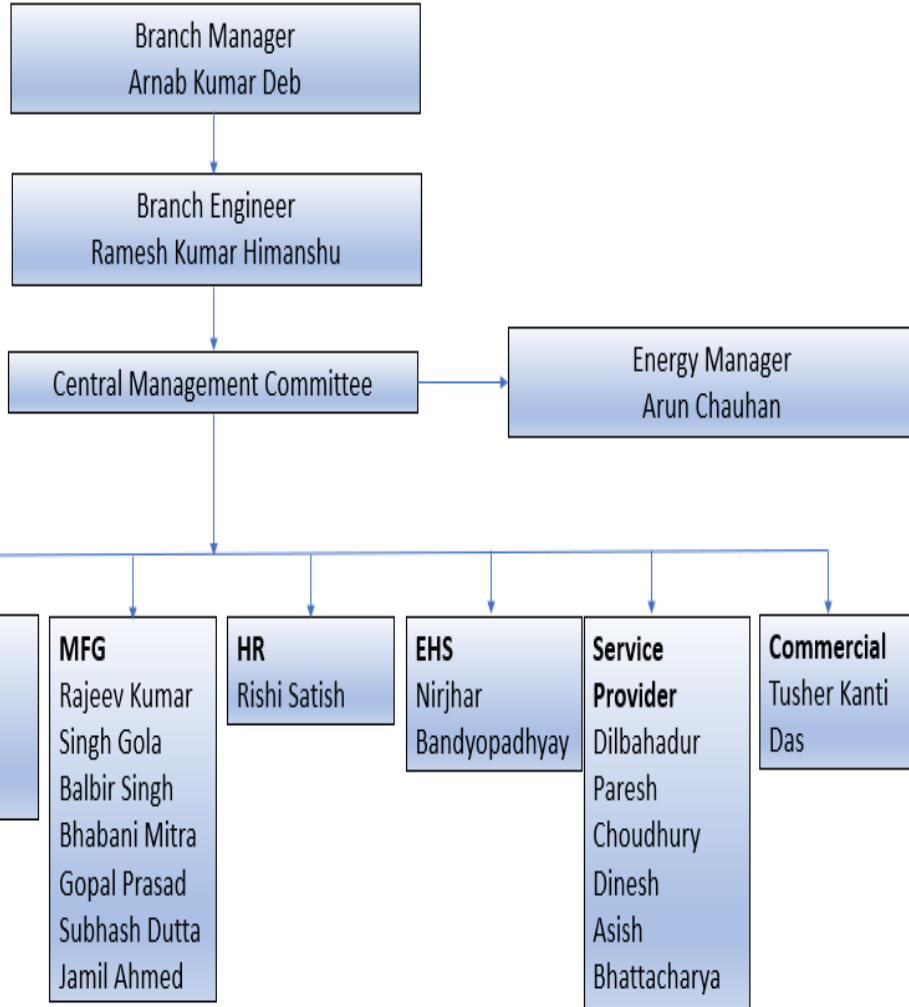
- Divisional EHS Audit
- Monthly Dashboard reporting
- Quarterly Sustainability reporting
- Annual Unit review

Unit

- Daily review by departments and BE
- Month review by Unit Head

# Energy Management & Review Mechanism

## Energy Management committee



Online Energy Management system

## DAILY ENERGY REPORT - MARCH, 2019

	Target Units/mnc	1/Mar	2/Mar	3/Mar	4/Mar	5/Mar	6/Mar	7/Mar	8/Mar	9/Mar
Production (mnc)	30	44	42	40	41	36	35	40	44	43
Total Unit Consumed	514414	20479	18422	17807	21420	19416	18746	20668	22360	22774
Total UNIT/MNC	680	469	441	451	526	534	538	511	513	533
Machines - Unit/mnc	188	184	166	168	173	180	181	172	183	182
Compressor Units/mnc	85	61	81	89	77	90	92	71	68	84
SMD PDRF Units/mnc	25	22	20	20	20	21	22	21	21	20
SMD CDRF Units/mnc	18	21	18	19	18	20	21	19	25	25
Laser Fan Units/mnc	5	4	4	4	4	4	4	3	3	3
Lighting Units/mnc	74	44	43	47	52	57	58	49	45	46
AHU Units/mnc	18	18	19	20	19	21	21	20	22	21
HVAC Units/mnc	97	22	20	26	56	60	55	35	32	38
Others Units/mnc	48	37	19	3	39	5	5	59	56	56
Others Utility Units/mnc	44	34	30	37	43	47	50	36	33	33
Filter Making Units/mnc	77	21	21	19	25	28	29	26	23	24
<b>Machine efficiency (%)</b>	<b>70</b>	65	79	80	77	74	71	77	67	66

## ABSOLUTE CONSUMPTION

	1/Mar	2/Mar	3/Mar	4/Mar	5/Mar	6/Mar	7/Mar	8/Mar	9/Mar
Machines	8012	6928	6655	7037	6543	6314	6965	7998	7796
Compressor	2684	3389	3524	3130	3283	3203	2879	2970	3590
SMD PDRF	952	828	780	818	780	753	833	923	867
SMD CDRF	915	752	738	747	731	734	774	1097	1060
Laser Fan	154	155	156	153	141	133	123	127	148
Lighting	1939	1816	1868	2120	2081	2009	1986	1983	1981
AHU	801	800	772	785	758	729	813	962	903
HVAC + VRV & Ventilation	961	817	1008	2268	2190	1925	1432	1415	1645
Others	1637	796	109	1579	181	189	2377	2441	2379
Others Utility	1499	1275	1452	1759	1702	1736	1442	1453	1396
Filter Making	926	865	745	1024	1024	1022	1043	991	1009
<b>TOTAL</b>	<b>20479</b>	<b>18422</b>	<b>17807</b>	<b>21420</b>	<b>19416</b>	<b>18746</b>	<b>20668</b>	<b>22360</b>	<b>22774</b>

Legend	Holiday	Shut Down	Sunday	Greater than Target	Lower than Target

Daily Energy Analysis & Reporting





# Covid Impact

Lower volume has increased the Specific Energy Consumption.

High Absenteeism due to Covid (Primary contacts quarantine etc) has lead to problems in machine booking causing lower productivity during initial days.

Energy consumption during lockdown months ( Onsite stay of Essential services workmen)

Increased intake of fresh air in AHUs to increase dilution of air.

Blast freezers had to be hired to protect Cut tobacco degradation due to prolonged lockdown .

Continuous running of Fresh air fans in offices and Canteen.

Covid Impact on SEC

## Key Interventions

### 1. Interlocking of Flap barrier with Automatic Sanitiser Dispenser:



We have interlocked the flap barrier installed before Shop floor entry with Automatic sanitizer dispenser. The barriers open only when the sanitizer dispenser is used. This ensures 100% hands sanitization before entry on shop floor

### 2. Automatic Head counter and Automatic Entry control for Canteen:

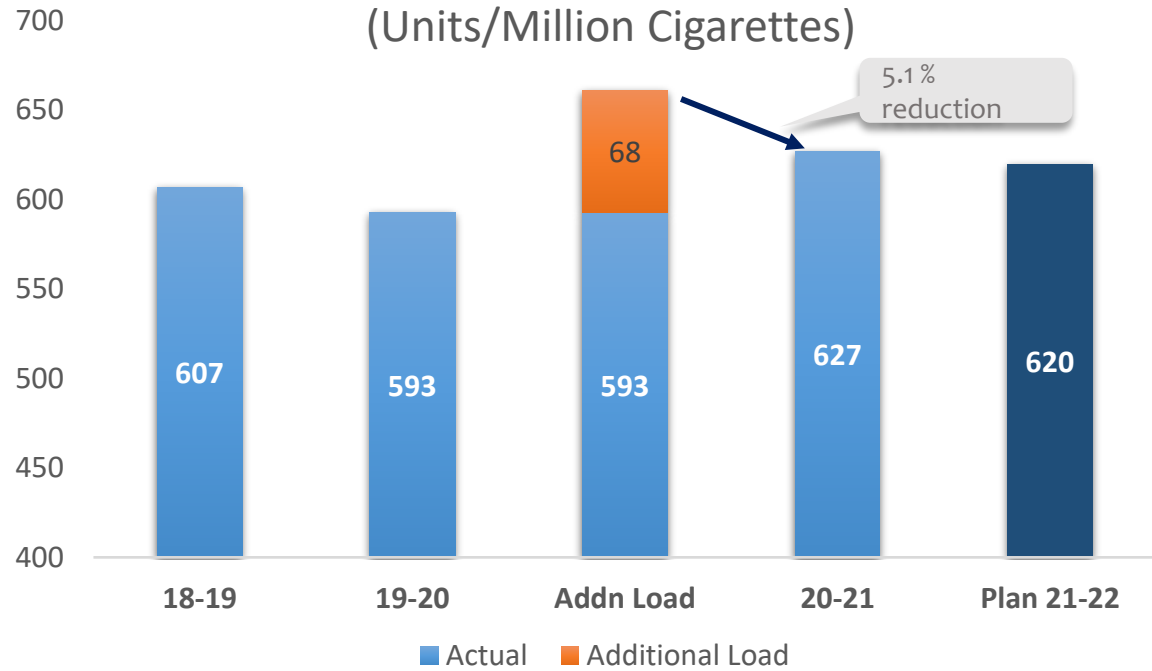


we have developed an Auto counter at Canteen entry, which counts the number of people entering and leaving the Canteen and displays the occupant count at the entry in a display.

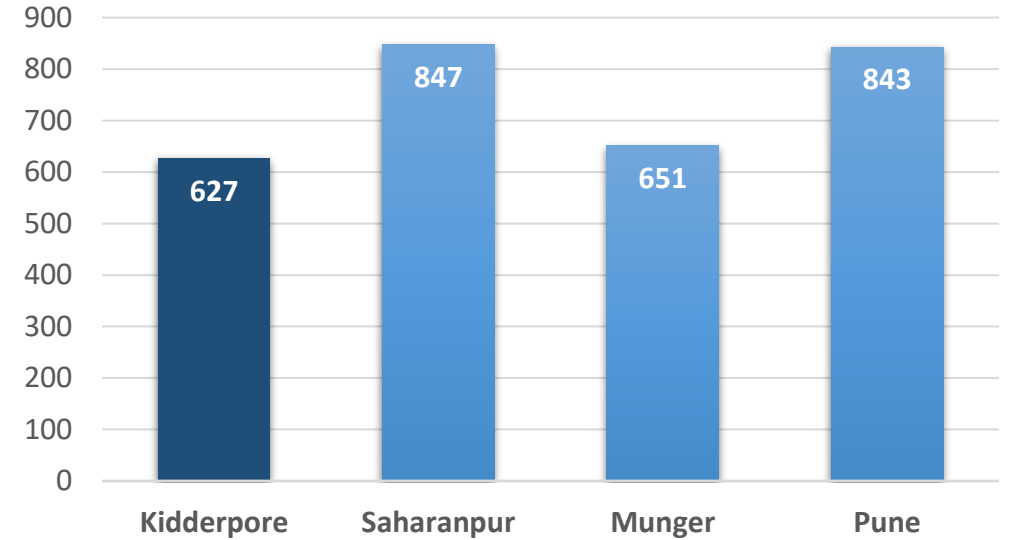
# Energy Performance

## Performance 2020-21

### SPECIFIC ENERGY CONSUMPTION (Units/Million Cigarettes)



### NATIONAL BENCHMARKING (Units/Million Cigarettes)



#### Additional Load

- Covid Impact – 21 Units/MNC
- Reduced Volume – 20 Units/MNC
- Cut Tobacco Automation- 15 Units/MNC
- Blast Freezer Hiring – 12 Units/MNC

Initiatives – 29 Units/MNC

# Major Encon Projects Implemented (20-21)



energy  
saving

Total Investment:

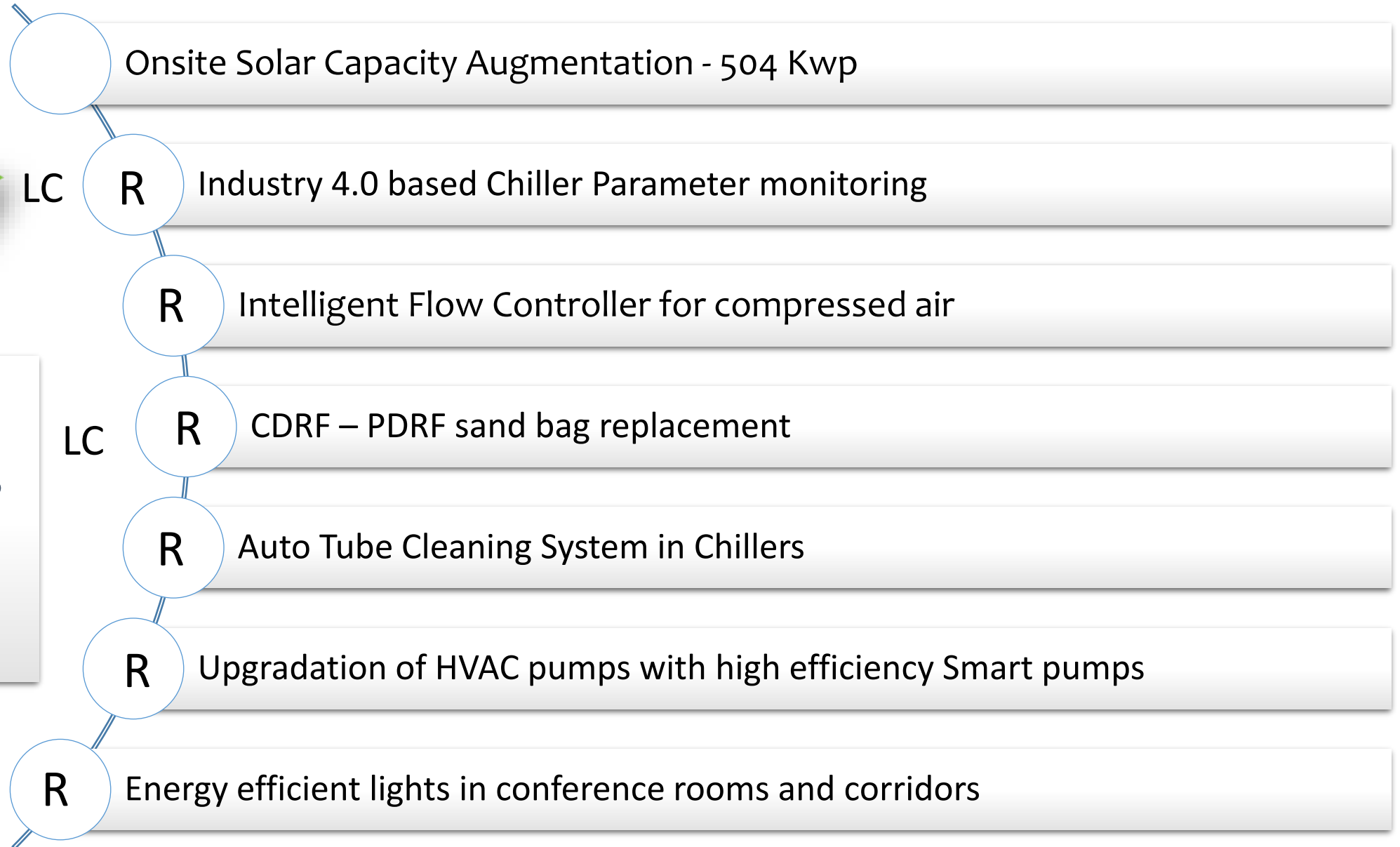
**₹ 3.74 Crores**

Total Energy Saving:

**458 MWh**

R: Replicable

LC: Low cost



# Encon Initiatives 20-21

## Onsite Solar Augmentation

Augmentation of Onsite Solar capacity with addition of 504 KWp plant. Increasing onsite generation capacity by 96%.



### Investment:

- Rs. 293 Lacs
- IRR > 13%

### Benefits:

- Generation of 653 MWh

## IIoT for Chiller Parameters

Industry 4.0 compatible chiller components parameters monitoring and trigger alarms for low efficiency/inefficient operation



### Investment:

- Rs. 1.2 Lacs

### Benefits:

- Savings of 40 MWh

## Intelligent Flow Controller

Intelligent flow controller for compressed air to help reduce compressor set point for energy savings



### Investment:

- Rs. 7.6 Lacs

### Benefits:

- Savings of 120 MWh

## Dust Bag Replacement

Replacement of old dust bags to reduce pressure drop and help reduce fan drive frequency.



### Investment:

- Rs. 20 Lacs

### Benefits:

- Savings of 44 MWh

# Encon Initiatives 20-21

## Auto Tube Cleaning

Automatic and continuous tube cleaning in chiller to prevent scaling and get better thermal efficiency



### Investment:

- Rs. 15 Lacs
- IRR > 26%

### Benefits:

- Generation of 74.53 MWh

## Smart HVAC Pumps

Auto modulating pumps as per the requirement without any external sensor



### Investment:

- Rs. 1.2 Lacs
- IRR > 16%

### Benefits:

- Savings of 40 MWh

## Smart Energy Saver - AC

Smart Energy saver for room ACs to auto cut off the compressor in case the required room conditions are met and thus save energy.



### Investment:

- Rs. 1 Lacs

### Benefits:

- Savings of 39 MWh

## Occupancy Sensors

Occupancy sensors in corridors and meeting rooms



### Investment:

- Rs. 1 Lacs

### Benefits:

- Savings of 18 MWh

# Encon Projects Planned in 2021-22



Total Investment:

**₹ 1.74 Crores**

Potential Energy Saving:

**540 MWh**

R

300 TR Energy efficient cooling Tower

R

Replacement of 700CFM Compressor

R

Implementation of I4.0 using AI & Data analytics in HVAC

R

Replacement of Traditional motors with IE3 motors

R

Replacement of conventional lights with LED Lights

R

Replacement of diaphragm valves with spool valves in DRF

R: Replicable

# Energy Management – Plan 2021-22

## Energy Efficient Compressor

Replacement of existing compressor with new 700 CFM high efficiency Variable speed Screw Compressor



### Investment:

- Rs. 55 Lacs
- IRR > 19%

### Envisaged Benefits:

- Saving of 180 MWh

## Auto Cut-off valves in SMD Machines

The valves of non booked cells shall be automatically closed to reduce air consumption.

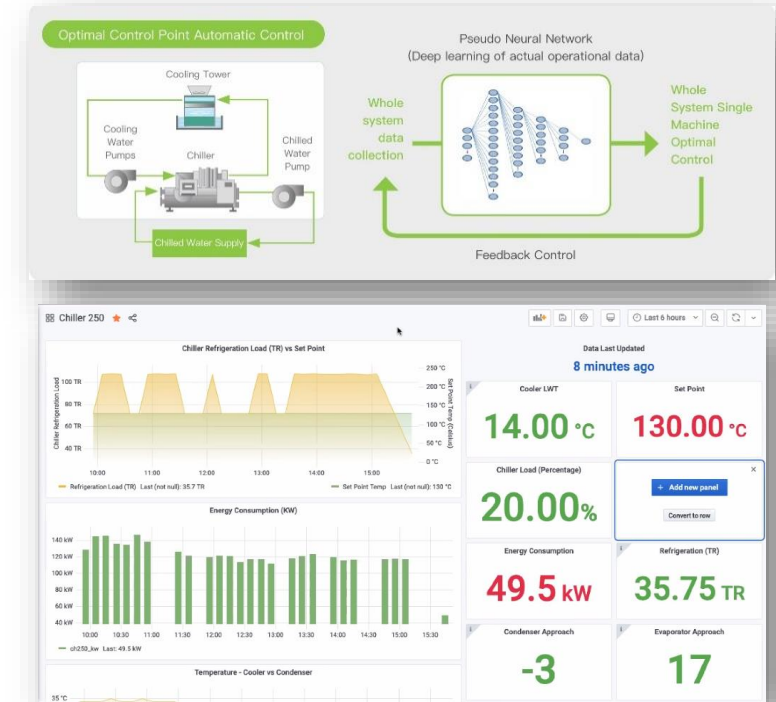


### Envisaged Benefits:

- 0.5% reduction in Compressor energy consumption.
- Savings- 7.5 Units/MNC

## Industry 4.0 in Utilities Phase-II

Utilisation of Artificial intelligence and Machine learning tools for predictive control of chiller setpoint



### Investment: Rs. 65 Lacs

### Envisaged Benefits:

- 5% reduction in Chiller energy consumption.



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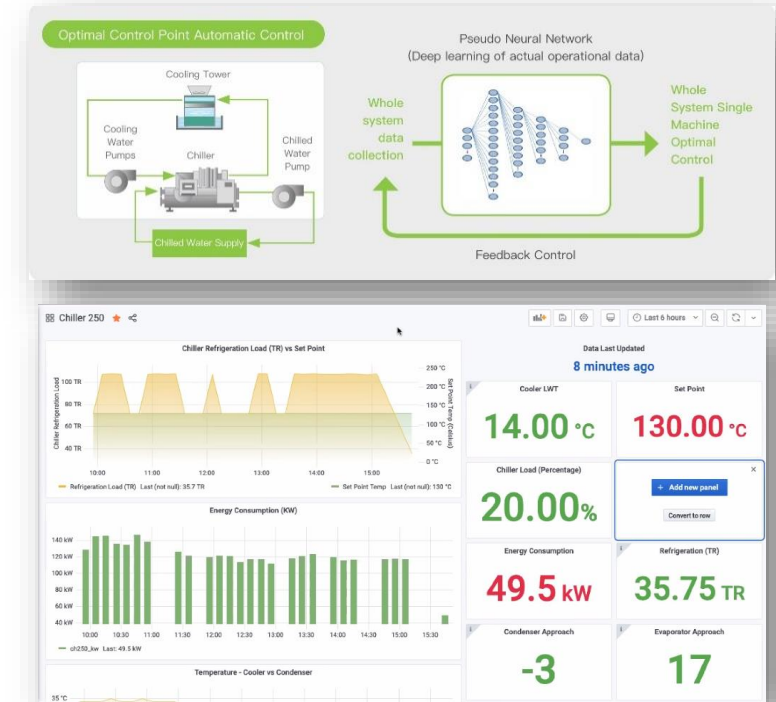


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# Major Encon Projects (19-20)

S. No.	Title of Initiative	Annual Electrical Savings (kWh)	Annual Electrical Cost Savings (Rs. Millions)	Investment Made (Rs. Millions)	Payback (Months)
1	Induction of IE3/IE4 motors in PDRF& CDRF	14150	0.11	0.53	58
2	Developed PLC based system to optimize VFD runtime	34793	0.27	0.00	0
3	Replacement of existing CDRF fan with high efficiency Fan	24293	0.19	0.57	36
4	Energy Efficient backward curved Blowers in Kitchen area to replace old inefficient blowers	23490	0.18	0.80	52
5	Inverter based electrical panel cooling Ac's	28800	0.23	1.40	73
6	Internal audit to benchmark consumption	8500	0.07	0.00	0
7	Energy efficient LED Lights	48800	0.38	1.20	38
8	Occupancy Sensors for Lights and VRVs in offices	30000	0.23	0.08	4
9	Optimized ventilation fan run hours in filter plant area	12000	0.09	0.01	1

# Major Encon Projects (19-20)

S. No.	Title of Initiative	Annual Electrical Savings (kWh)	Annual Electrical Cost Savings (Rs. Millions)	Investment Made (Rs. Millions)	Payback (Months)
10	PLC based switching off machine ancillaries in case of idle machine	10800	0.08	0.00	0
11	Heat resistant film on windows to reduce heat load	4635	0.08	0.02	2
12	PLC based automation at spider suction in maker & case packer to switch off in case of idle machine	14347	0.08	0.00	0
13	Timer based damper operation to control AHU run hours	450	0.08	0.00	0
	<b>Total</b>	<b>255058</b>	<b>2.07</b>	<b>4.61</b>	<b>27</b>

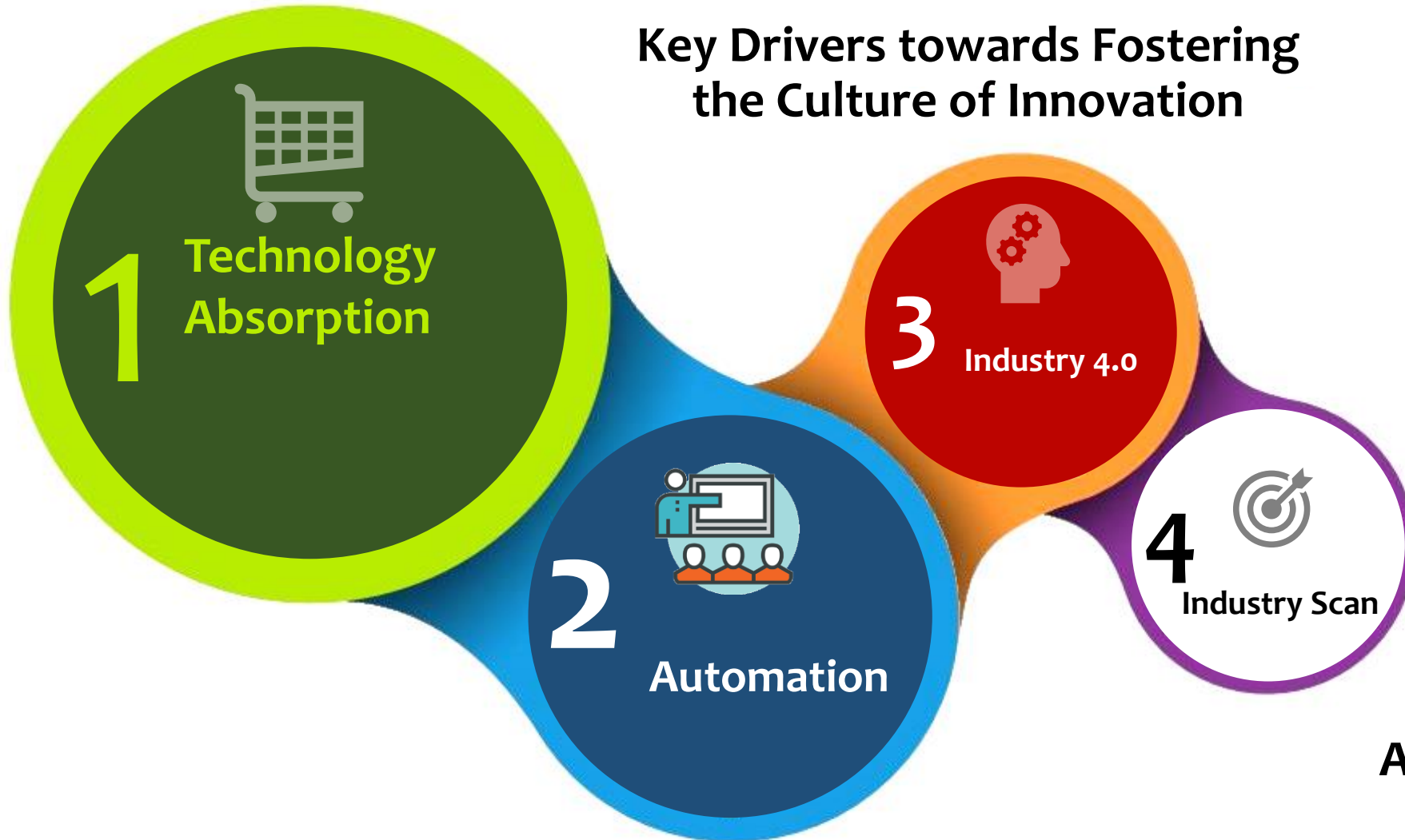
# Major Encon Projects (18-19)

S.No.	Title of Initiative	Annual Electrical Savings (kWh)	Annual Electrical Cost Savings (Rs. Millions)	Investment Made (Rs. Millions)	Payback (Months)
1	BLDC Fans	0	0.00	0.00	0.00
2	Isolation Valves for compressed air isolation based on cell booking	0	0.00	0.00	0.00
3	Automation of venturi valves used In wrapper machines for Bopp splicing	1220	0.01	0.00	0.00
4	Implemented Compressed air audit recommendation	101706	0.79	0.13	1.90
5	PDRF Speed optimisation	32772	0.26	0.01	0.38
6	Setpoint optimization of machine cooling ACs	1800	0.01	0.00	0.00
7	Timer based lighting	28344	0.22	0.01	0.27
8	Case packer and roullet area lighting load conversion into variable load.	45000	0.35	0.00	0.00
9	Energy Efficient Electro Commutating pumps in AHUs	9031	0.07	0.55	94.29
10	180 TR chiller replacment with high efficiency Variable speed chiller	8542	0.07	3.50	600.00
	<b>Total</b>	<b>228415</b>	<b>1.78</b>	<b>4.19</b>	<b>28</b>

# Design Innovation Process

*Innovation is an Integral Part of our Culture*

## Key Drivers towards Fostering the Culture of Innovation



A I R

**Amaze Innovate Re-create**

# Design Innovation Process



## Employee Motivation

‘Samiksha’ Meetings (Energy conservation ideas and Gap analysis)



## Adaptability towards New technology

- Industry 4.0 Seminar on energy saving technology



## Industry 4.0

- EMS and BMS system data connectivity with central data base



AIR



## Technology Absorption

- Stepless WC Screw Chillers
- LED Lighting



## Integrated AIR Platform for collaboration

- Usage of AIR platform and LED screens to post challenges w.r.t. energy conservation



## Skill Development Innovation

- Hands on demonstration of usability

# Innovative Project

## HVAC 4.0 ( Industry 4.0 in HVAC)



### Objective

- Reduction in HVAC energy consumption which comprises 35 % of total energy consumption. -33Mwh



### Ideation and Evaluation

Application of Industry 4.0 tools like Data analytics and Artificial Intelligence in the field of HVAC to ensure most efficient operation

#### Phase – 1

- Monitoring of chiller operating parameter
- Monitoring of ambient and air conditioned area conditions
- Dashboard and trigger alarms for low efficiency/ inefficient operation

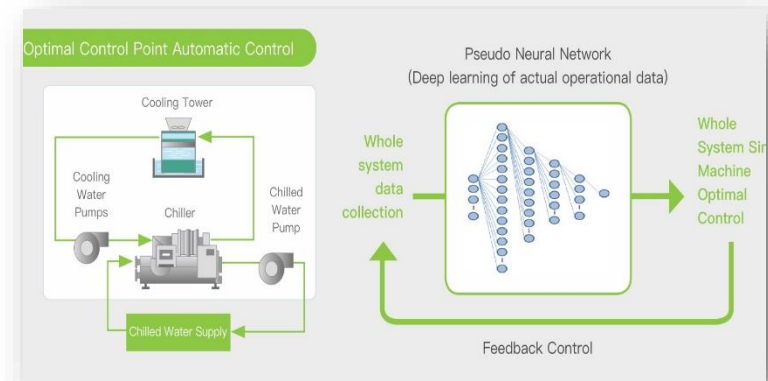
#### Phase – 2

- AI based predictive control to optimized chiller set points
- Input parameters – Ambient temperature and RH and shop floor temperature and RH requirement.
- Control parameters - Chiller pumps flow rates and chilled water temperature set points



### Implementation and Benefits

- Potential Savings (With phase -2) - 140 MWH/year
- Replicable across AC system using chilled water
- Phase -1 completed

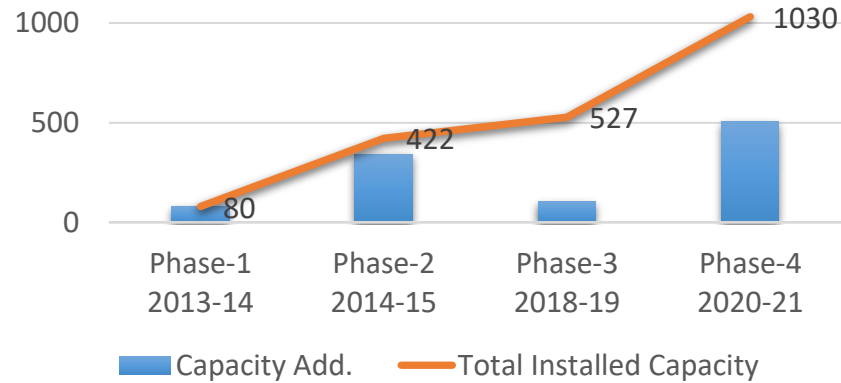


# **Sustainability – RE Portfolio**



# Initiatives towards Sustainability

## Solar Capacity



**2013-2019  
Phase-1,2 & 3**

**2020-21  
Augmentation  
by 0.5Mwp**

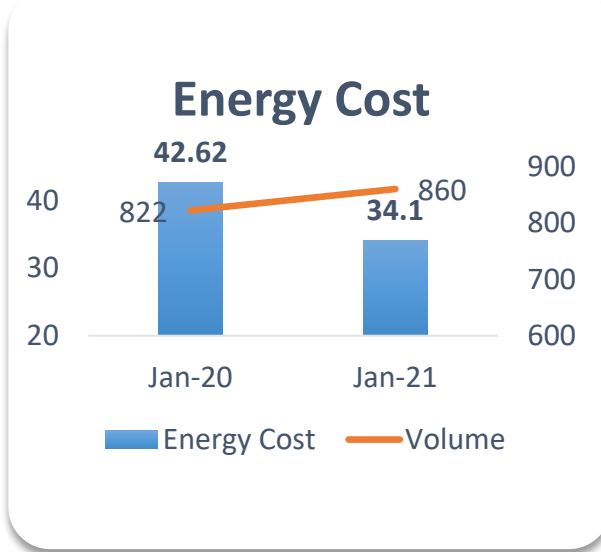
**Phase-4**

- Key Challenges**
- Man Material Movement Due to Covid Pandemic
  - CEHS Revised entire design post Amphan cyclone and ensuring the same with zero escalation in cost by renegotiating with vendor.
  - Poor support from Vendor compensated with deployment of local vendor to meet timelines.
- Key Features**
- Modules Mounting Structure Designed considering Seismic Zone and Amphan Cyclone Wind Load
  - Incorporated latest CEHS guidelines on Solar installations
  - Contributes to 50% of Solar generation

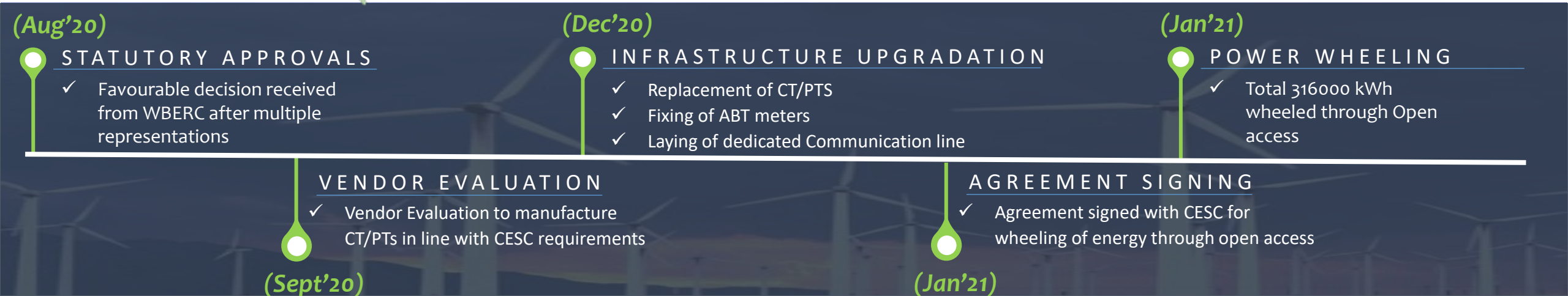
- Outcomes**
- Total reduction in electricity bill in Q4-2020-21 – 8.48 Lacs
  - Increase in the unit RE share by 9%

# Interstate Power Wheeling

First time ever ISOA Power Wheeling in West Bengal for Captive Consumption

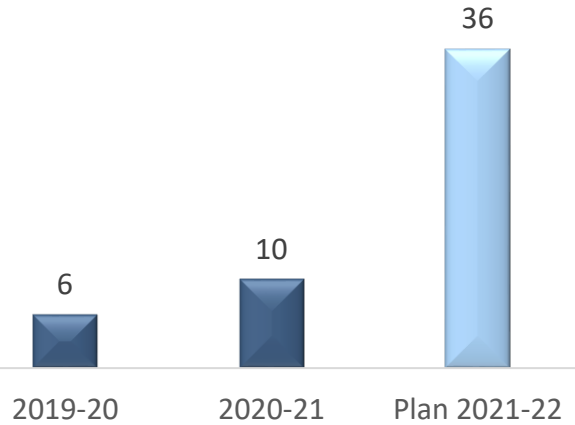


- Potential to reduce Energy Bill by Rs. 0.5 Cr/year
- Opened avenues for other ITC Units in W.B. to avail this facility

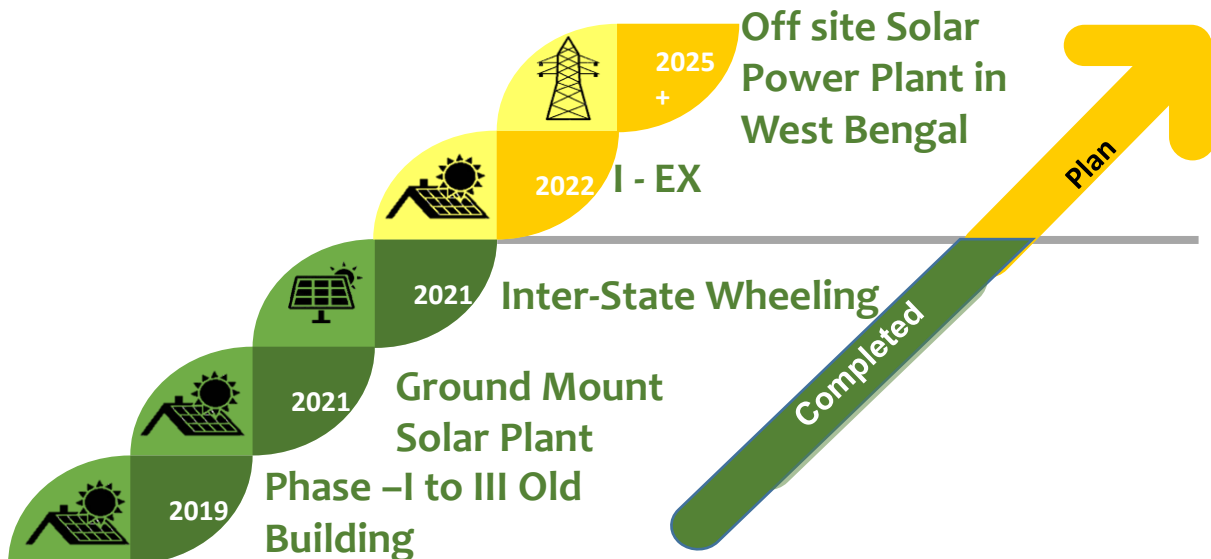
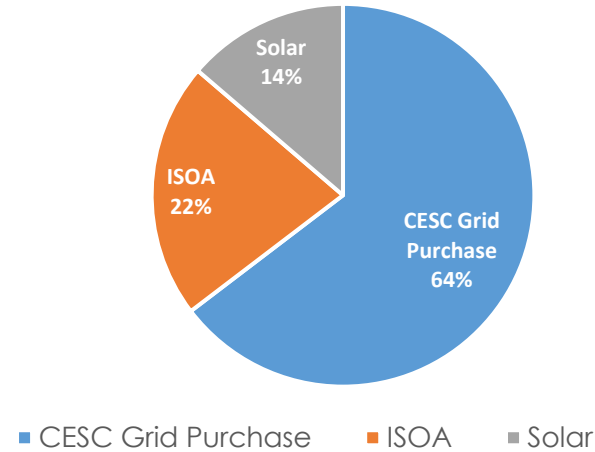


# Renewable Energy Performance Plan

Renewable Energy %



Plan – 21-22



## Major Interventions Planned:

- Wheeling of Wind Energy from Renewable sources
- Sourcing of power through IEX
- Hydrophobic coating of Solar PV panels
  - Investment- 4 Lacs
  - Envisaged Benefit – 0.4% improvement in PR

**RE% increase to 36%**  
**Approx. Electrical Cost Saving – 1.21 Crores**

# Waste Utilization

## Waste Disposal Method

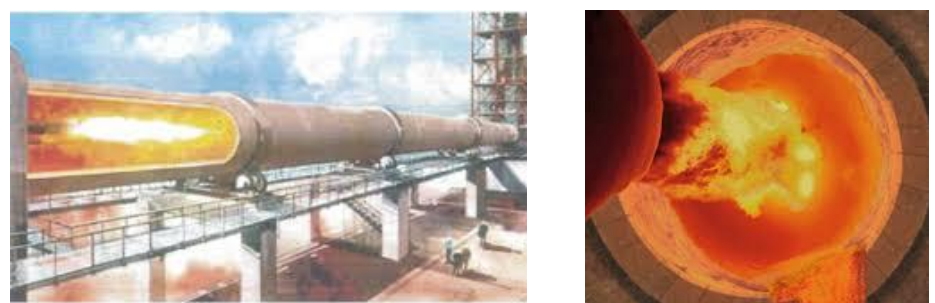
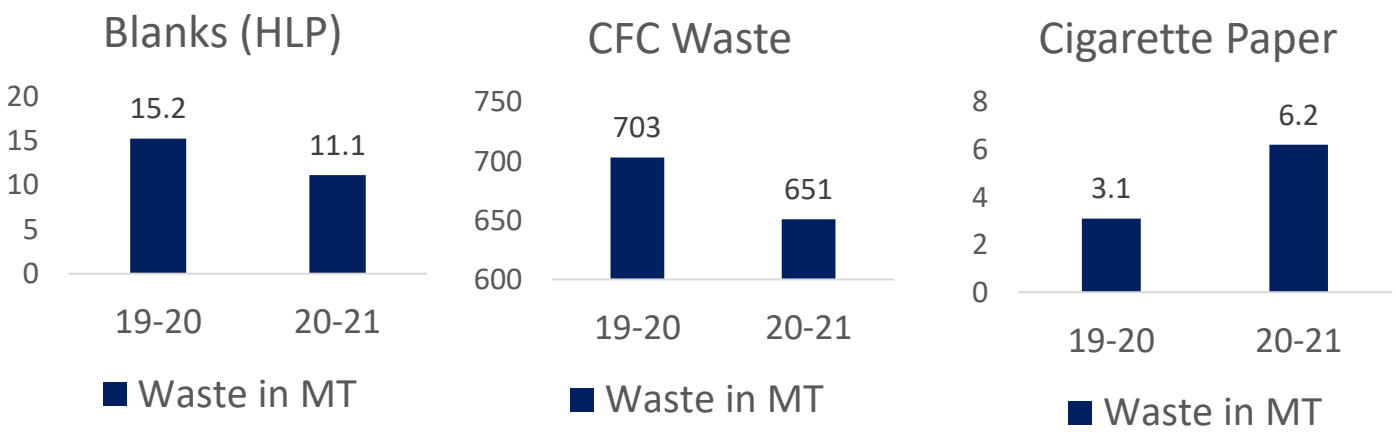
2020-21		
Major Head of Waste Generated	Quantity of waste generated (MT/year)	Disposal method
Blanks (HLP)	11.099	Sent For Recycling
CFC Waste	651.341	Sent For Recycling
Cigarette Paper	6.167	Sent For Recycling

### Initiative for Filter Waste Disposal

- Contract with Dalmia Cement for Filter waste Disposal
- Dalmia Cement is using Filter waste as alternate fuel in Cement Kiln
- Calorific value of Filter waste is 4200 Kcal/KG
- No Solid Waste Generation
- Total 55.80 Tonnes of waste sent for coprocessing in 2020-21



## Waste Reduction in 20-21

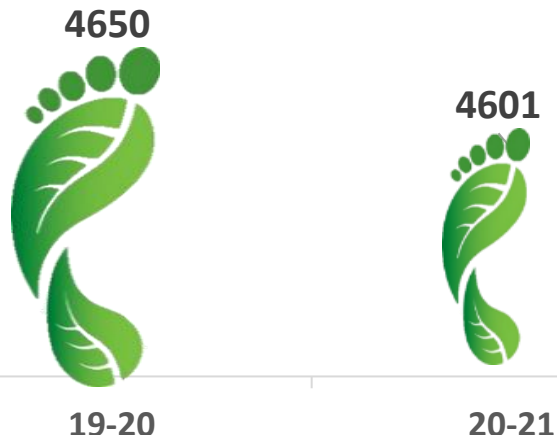


Co-processing in Cement Kiln

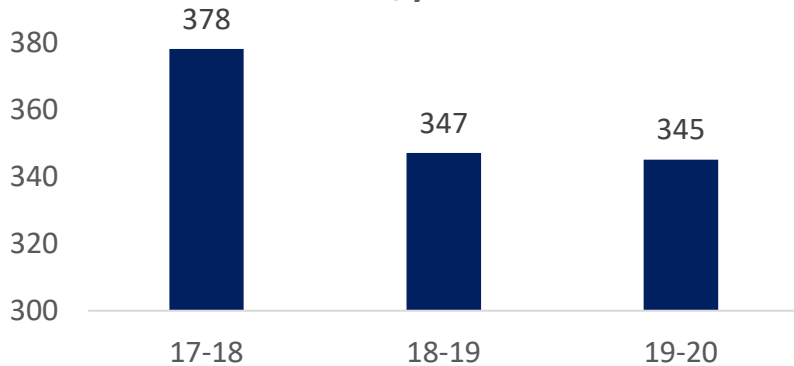
# GHG Inventorisation

## Cigarette Mfg GHG Emission

### Scope 2 Co2 Emission



### Scope 1 & 3 Co2 Emission Tons/year



## Approach & Initiatives

- Relocation of external Godown near factory (Truck Travelling distance reduced by 9000 km per annum)
- Optimization of RM sourcing Network
- Reduction of Wrapping material sourcing from multi units to Single nearest Unit – MGR Printing Unit
- Provided the Electric Vehicles Charging facility in Vehicle charging area

## GHG Emission from Mfg facility – Capsule and Filter Plant

Year	2019-20	2020-21
Filter Mfg -CO2 Emission in Tons/Year	320	256
Capsule -CO2 Emission in Tons/Year	374	1063



Electric Vehicle Charging Facility

# Green Supply Chain

## Beyond the Boundary

### Stakeholders Engagement



- Energy Auditing done in external warehouse premises and suggested 30% reduction.
- ITC Vertical integration – Paper waste sent to ITC paper division for recycling.
- Green procurement Encapsulated Flavors Project-
  - EC Motors in AHU
  - Lights Procured – LED
  - AC procured – 5 Star Inverter
  - Motors – IE3/IE4

### RE & Fresh Water for the Schools



- Solar Panel Installation in Schools
  - 2016-17 – 2 Schools
  - 2017-18 – 2 Schools
  - 2018-19 – 2 Schools
- Total Renewable Energy Installed – 12 KW
- More than 50 schools covered for fresh drinking water supply

### Green Society



- Contribution towards Swachh Bharat Mission
- Constructed 50 number of community toilets in adjoining society benefitting households within the Kolkata region.
- Separate toilet for boys & girls with running water facility: covering over 50 schools till date
- Plan to cover more schools and society in the current FY 2021-22

# Awareness building- Pre Pandemic

## National Energy Conservation Day Celebration



### Flag Hoisting and Oath Ceremony

### Prize Distribution

- Celebrated National Energy Conservation Day with Flag Hoisting and oath ceremony on 14th December
- Flag Hoisting and Oath ceremony is organized to motivate employees
- Events like suggestion and Poster competition conducted along with recognitions
- Interactive Knowledge sharing session to build awareness

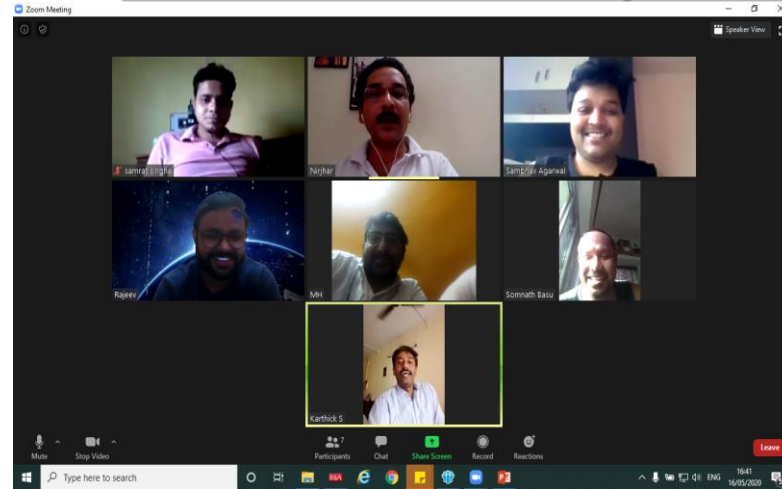


# Awareness building In the Pandemic

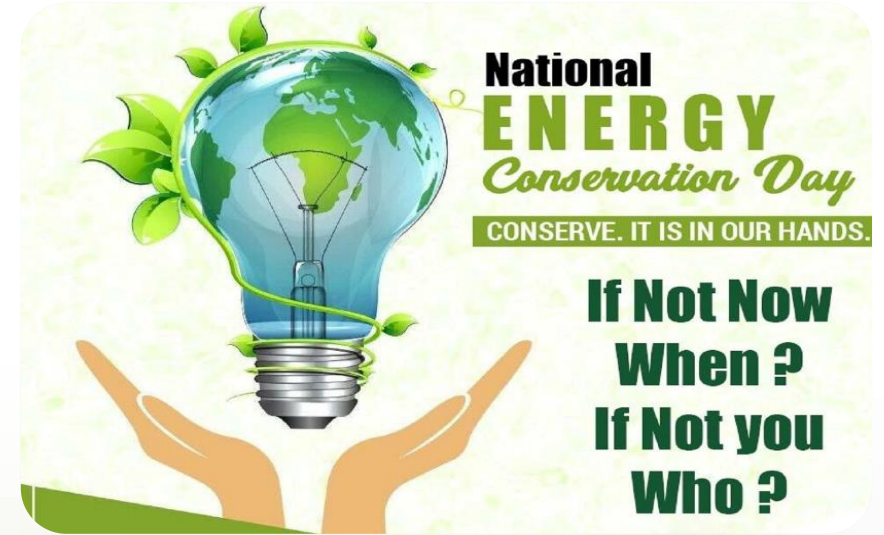
## World Environment Day Celebration



Energy Saving Awareness Session



Virtual Quiz Competition



In the new normal the celebration of energy conservation day by social distancing norms & using virtual platform for quiz competition.



Prize Distribution





# Kaizen Projects

## DESCRIPTION

Source of En-Con Idea

Name of the Project

Idea Originated in the Year

Idea Implemented

Members in the Implementation Team

Date of Implementation

Energy Saved

Project - 1

Workman

Corridors Lux level Optimization

2020

Yes

Electricians and Electrical Supervisor

Aug,20 Completed

2 Mwh

Project - 2

Workman

Automation of Fume extractor to reduce run hours

2020

Yes

Shift I/C and electrical supervisor and electrician.

Oct,20 Completed

12.6Mwh

Project - 3

Workmen

Automation of decanter to operate only when oil is present in tank.

2020

Yes

Electrician

Nov,20 Completed

3.9 Mwh

Project - 4

Engineer

Optimized load of centrifugal sorter.

2020

Yes

Electrical Manager and Electrician

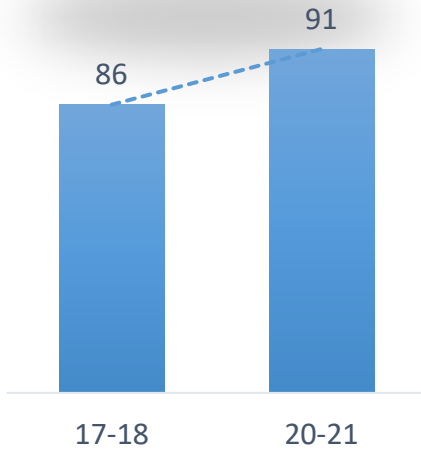
Dec,20 Completed

1 Mwh

# Awards & Recognitions in 2020-21



## Credits Scored



IGBC Green Building Certificate with Platinum rating

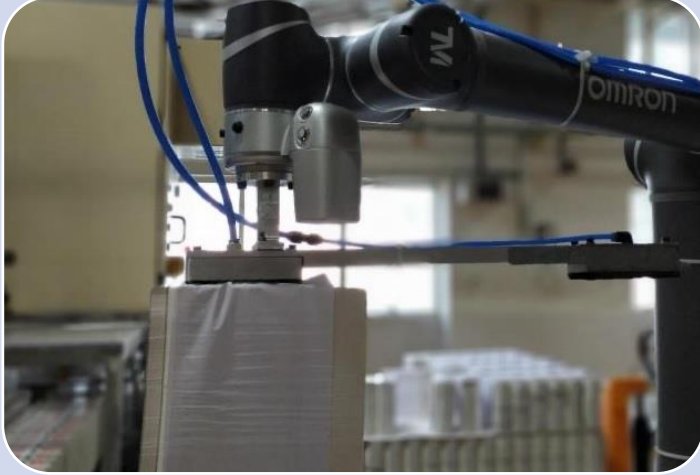


Winner of SHE Excellence Award by CII



Awarded Energy Efficient Unit Award by CII

# Other Innovative Technologies



COBOT For HLC Loading on Focke  
OEM Packers  
Inhouse Designed Gripper and  
Cutting Unit  
Usage of Vision algorithms for  
smooth running  
Critical in Nature as stack  
formation disturbed in Transit

Manpower Productivity and Low  
Energy Consumption compared to  
Industrial Robots



Cut Tobacco Automation  
Automatic Control of CFC  
Conveying by Use of Industry 4.0  
technology.  
Brand Integrity using Barcode  
Readers

Manpower Productivity



Vibration Sensors on Critical  
Motors and Gear Boxes in  
machines  
Online Monitoring of triaxial  
Vibration of Motors and alarm  
generation  
Installed in Maker and packers  
Technology

Downtime Reduction and Energy  
Saving

# CI Learnings Implemented



Intelligent Flow Controller

Capex Under Approval



BLDC fan

Capex Under Approval



AC Energy Saver

Installed in ACs



Automatic Tube Cleaning System

Installed and Commissioning under progress

# Water saving Initiatives



Installed Sprinklers in garden for irrigation

Saving – 3.5 Kl/day



Reuse of HVAC Condensate in cooling tower

Savings- 0.6 kl/day



Celdek Pads in Roulette AHU to reduce requirement of RO water in Jet Spray

Savings- 1 Kl/day



Energy efficient chiller with lower heat of compression

Savings- 2 Kl/day

**Thank You**

